

## **Facts about the Surveys & Definitions**

Organisation		All Tier 1	Tier 1A	Tier 1B	
	Nº of interviews	115	28	87	
	Min AUM (MNOK)	300	4 000	300	
Interviewees	CIO, Head of Asset Management, Portfolio Manager, CFO				
Response Rate	78 per cent				
Method	Telephone interviews by TNS SIFO Prospera's interviewers				
Time Period	Overall Weighted average of 15 criteria covering the asset managers' sales/contact				
Overall Performance					
	In all 17 Nordic and 22 international asset managers are covered by the surv However, asset managers which less than 7-8 of the interviewees have opinion of are excluded.				
	Asset managers with an equal overall performance score are on the top list placed in order according to their market penetration. Asterisk * marks tied ranks.				
Rank Market Penetration	The market penetration measures t a certain asset manager.	he portion of orgar	nisations that ar	e clients of	

## **External Asset Management 2011**





## **Overall Performance - Top 5**

		Mean	Rank Market
All Tier 1	Rank	value	<b>Penetration</b>
Industry mean value 4,01	1	4,20 DnB NOR	1
	2	4,18 KLP	*7
	3	4,17 Nordea Investment Management	3
	4	4,13 Alfred Berg	9
	5	4,11 Danske Capital	6