

Facts about the Surveys & Definitions

Organisation		All Tier 1	Tier 1A	Tier 1B			
	Nº of interviews	51	24	27			
	Min AUM (MDKK)		3 000	300			
Interviewees	CIO, Head of Asset Management, Portfolio Manager, CFO						
Response Rate	70 per cent						
Method	Telephone interviews by TNS SIFO Prospera's interviewers						
Time Period	July 1st - September 20th, 2011						
Overall Performance	Weighted average of 15 criteria covering the asset managers' sales/contact person, portfolio management & organisation. The scale used is 1-5, 5 represents the highest score. Each criterion is weighted by its importance.						
	In all 11 Nordic and 22 international asset managers are covered by the survey. However, asset managers which less than 7-8 of the interviewees have an opinion of are excluded.						
	Asset managers with an equal overall performance score are on the top list placed in order according to their market penetration. Asterisk * marks tied ranks.						
Rank Market Penetration	The market penetration measures to a certain asset manager.	ne portion of orga	nisations that ar	e clients of			

External Asset Management 2011





Overall Performance - Top 5

		Mean		Rank Market
All Tier 1	Rank	value		Penetration
Industry mean value 4,03	1	4,08	Jyske	4
	2	4,07	Danske Capital	2
	3	4,05	Nordea Investment Management	1
	4	4,04	SEB	5
	5	4,02	Carnegie	7