KANTAR

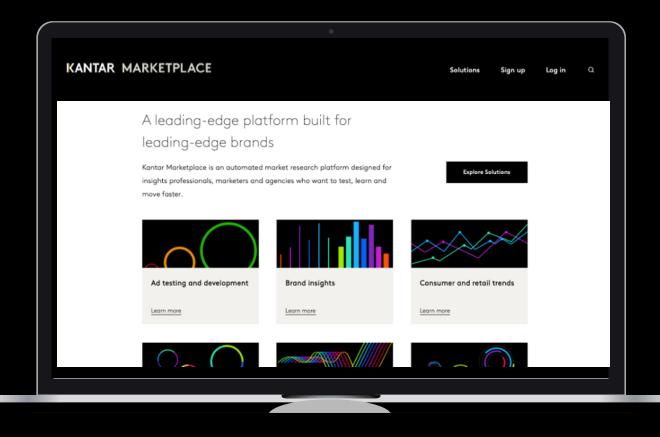
Introducing Kantar Marketplace as a Foundation of our Learn-Test-Learn

A leading-edge platform built for leading-edge brands

Kantar Marketplace is an automated market research platform designed for insights professionals, marketers and agencies who want to test, learn and move faster.

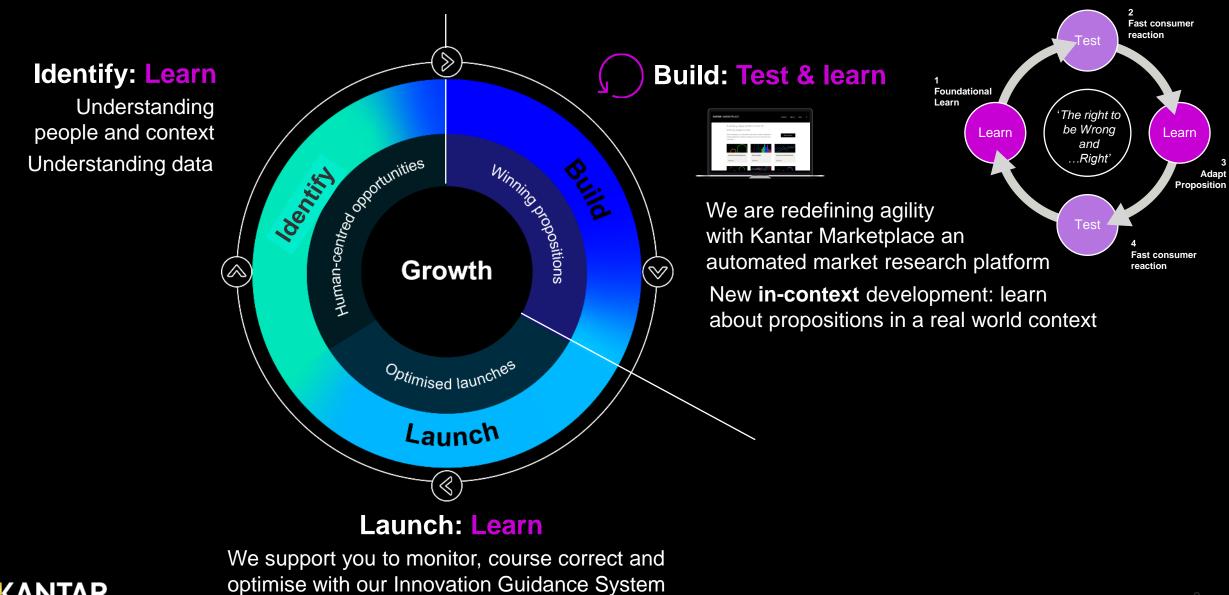
Access Kantar's validated solutions, data and insights.

Visit Kantar Marketplace



KANTAR

The 'Learn-Test-Learn' Principle Behind Kantar Marketplace



KANTAR

How Kantar Marketplace works

Use your account to set up and launch self-serve projects or access your past serviced projects. Explore your results using intuitive visual analytics. Access and compare past projects.

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Get the help you need, when you need it. Tap into Kantar's expertise at any step of the way.



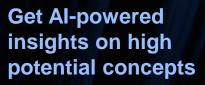
An End-to-End Innovation Asset Platform



Find the best ideas/claims

Idea & Pack eValuate Screening: Quickly shortlist the best ideas to take forward to concept development.





Concept AI: Volume screening of **initial concepts**, leveraging Kantar database and AI for quick and high-level feedback



Optimise winning concepts

Concept eValuate:

Identify winning concepts and optimise their incremental growth potential in as few as 24 hours.



Identify stand out packaging

Pack eValuate esting:

Prime your pack for success and make sure it stands out on shelf, at speed.



Maximise your product's launch appeal

Product eValuate: Test

your product quickly in a real home environment to maximise your product and launch potential.

KANTAR MARKETPLACE

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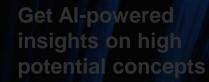
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Maximise your product's launch appeal

Product eValuate: Test our product quickly in a eal home environment o maximise your product and launch potential.

Idea eValuate

Idea eValuate on Kantar Marketplace is designed to help you identify the most promising ideas, based on reliable indicators of which idea will drive sales and brand equity.

Overview of methodology







Sequential Monadic With Trade off / Idea Diagnostic

Category buyers min. penetration of 30%

Up to 24 Ideas (more if ad hoc)



Sample size N = 100/150 up to 6 ideas N = 250 / 10 ideas N = 500 / 20 Ideas



A flexible approach to testing your ideas

Test your ideas in a range of formats



A smart survey that measures implicit and explicit responses



SYSTEM 1 Fast Thinking SYSTEM 2 SLOW THINKING

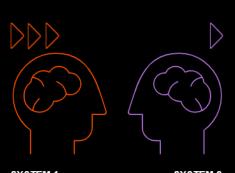




START WITH A FAST TRADE-OFF

Shortlisting of ideas using timed paired trade-offs based on type 1 and type 2 philosophy (all respondents all ideas)

Then each idea is evaluated on a series of System 2 measures



SYSTEM 1 Fast Thinking SYSTEM 2 SLOW THINKING

10	much fibre fresh carry	ots
message		
How would Very Poor Would you us	¢.	Excellent
Definitely would not	Q	Definitely would
like Yes, exactly like this How well doe Not at all If you were to	this befo ¢ s this fit v	No, nothing like this with BRAND? Completely s with others,



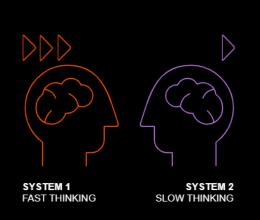
CONTINUES WITH AN IDEA DIAGNOSTIC

Assess the idea on a series of variables

KPIS and Brand Equity Measures



And finally intuitively associated with Imagery items







AND FINISHES WITH IDEA INTUITIVE ASSOCIATIONS

Imagery association done through timed paired trade-offs.



A flexible approach to testing your ideas / claims / names / pack

When to use it?



Early stage screening [Learn-test-learn approach]

- Post internal innovation commandos
- Post r&d brainstorming
- Pre-concept tests
- Stimuli: ideas, claims, benefits

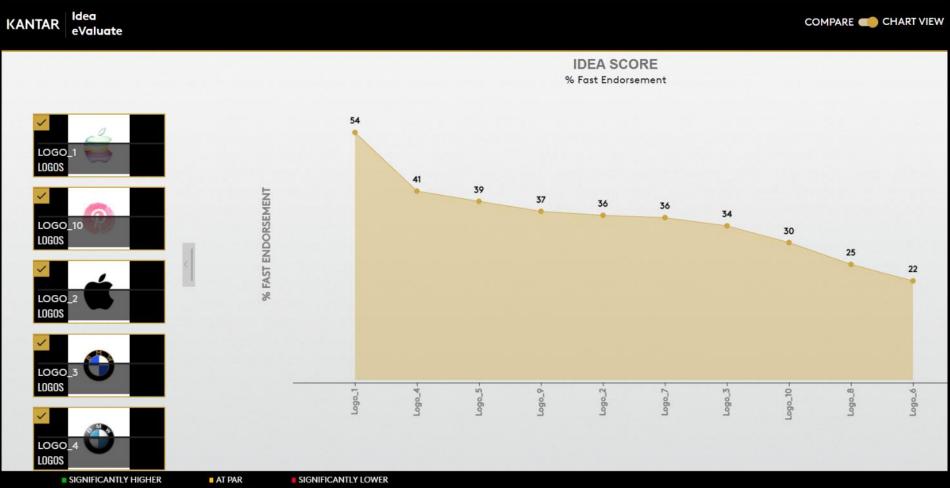


Validation
[Feature finetuning]

- Concept & offer fine tuning
- Tactical internal issue
- Quick & cheap fix
- Stimuli: names, logos, promos, icons, memes, posts

Idea score

Based on the fast endorsement



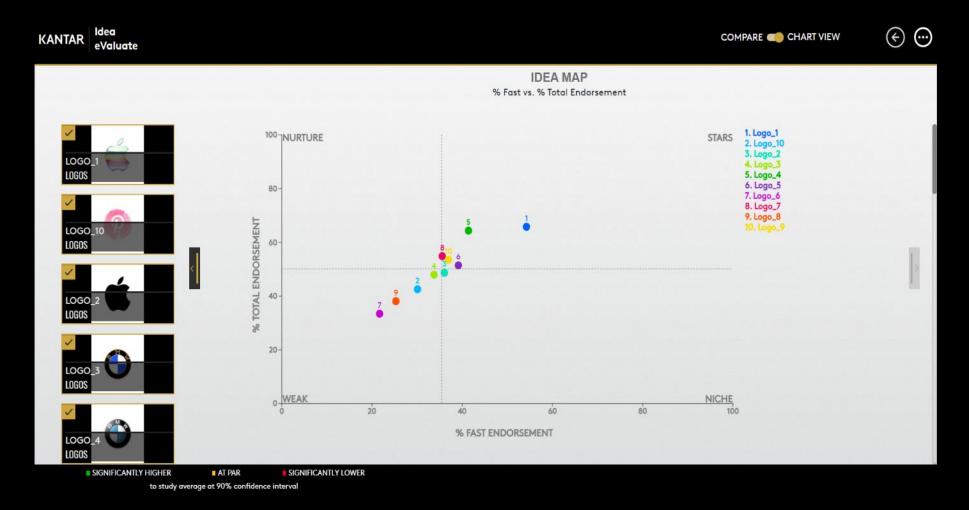
to study average at 90% confidence interval



Idea map

Based on fast endorsement and total endorsement, classifying the ideas to guide prioritization

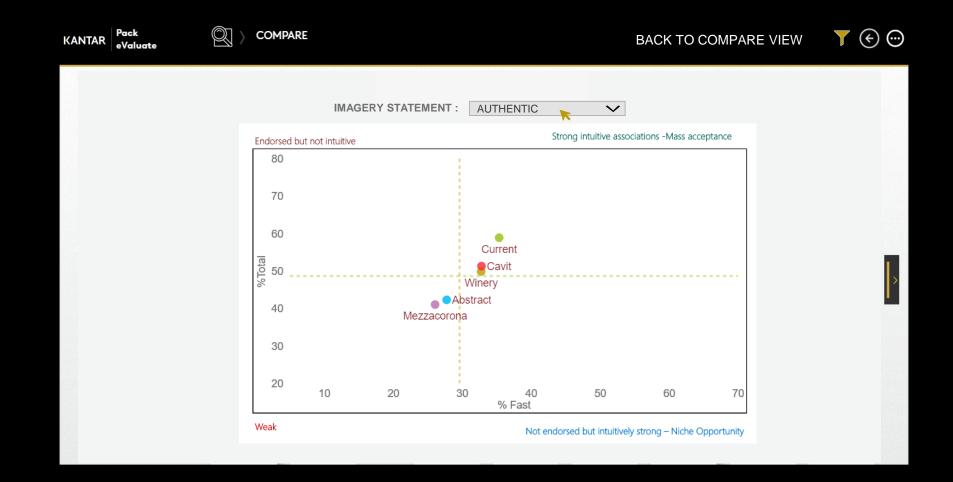
Which ideas have mass appeal, niche appeal or no pull? *Classification of Ideas Star, Nurture, Niche, Weak, Indifferent).*





Imagery map

What are the strengths and weaknesses? Intuitive associations





We look at the idea potential (if branded) to drive meaningful difference for your brand

People are drawn to brands that are meaningfully different



Meaningful

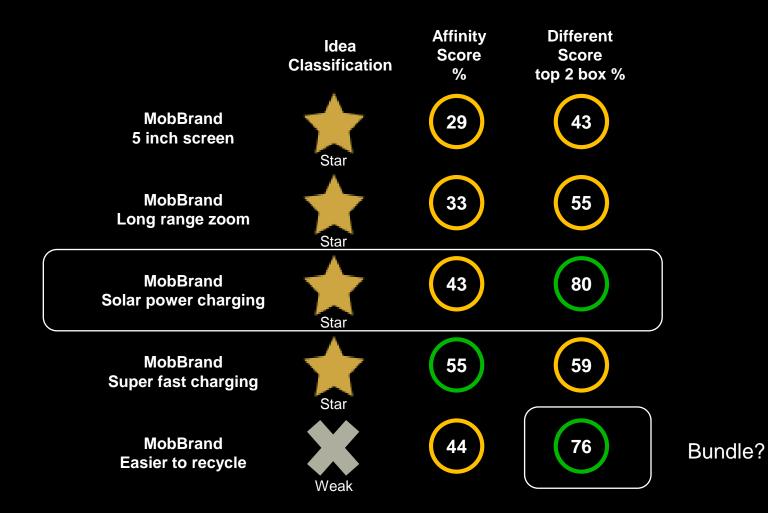
Does the idea make the brand more meaningful by improving brand affinity?



Different

Does the idea help differentiate the brand by making it seem unique?

Meaningfully Different measures in Idea eValuate





An End-to-End Innovation Asset Platform



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Get Al-powered insights on high potential concepts

Concept AI: Volume screening of **initial concepts**, leveraging Kantar database and AI for quick and high-level feedback Optimise winning concepts

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ldentify stand ou packaging

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Maximise your product's launch appeal

Product eValuate: Test your product quickly in a real home environment to maximise your product and launch potential.

ConceptEvaluate AI enables you to more effectively move from ideas to concepts

IDEAEVALUATE



Identify winners through a survey combining Type 1 and Type 2 feedback

Volume screening of **early innovation ideas**

CONCEPTEVALUATE AI



Get AI-powered insights on high potential concepts

Volume screening of **initial concepts**, leveraging Kantar database and AI for quick and high-level feedback

CONCEPTEVALUATE



Optimise concepts to maximise success potential

Sequential monadic design, for fast diagnostics on **concepts in development**

In-depth learning for targeting and activation guidance

Monadic design, for guidance on **more finished concepts**

How ConceptEvaluate AI works

Built on concepts from our innovation database

M&B Conscious Chocolate	M&B Caramel Indulgence
You try your best to live a neatify (Pestyle, but often singgle to find treats that won't compromise your ideals and well-being.	When facing the challenges of enabler backs day, there's nothing Bentaking a few momenta for yourself to enjoy en indulgent treat.
Introducing MBB Conscious Chocolate, dissolve tars made with simple, high quality implantary see can need cod abue. Free of care signal care many and omusilities these certifice care grane, wagen conclusions as the goodnass of Partmate needs and care ut anger to derive an unbestable belie without to improve se	Introducing MARE Contends Indulgence, Australia Concurste barry dise units investors in comment inducation in multi-tablete der the concerto concurs, Each and a thires just the direct barrier between sewert and addis, additiong pairs anderen is want tablete between sewert and addis, additiong pairs anderen is want tablete bedy pair feel ready to Ele el le rest of syster day.
Conscious Chocolate	Caramel Indulgence
Available in the following favore: Animore Drunch – Hazerui Doftee – Gerbez Rescharry	Available in the following favore: Dark exception says and argument Dark exception says and argument When concerning each and an account - When concerning each and an account
Available from your favorite reliaters for \$3,28 per 2-oz ber.	Available from your favorite retailers for \$5.28 per 2-bz ber.

The initial model starts with ~10,000 English language concepts*

Features extracted by AI models



e e Metadata

Machine learning model predicts concept performance

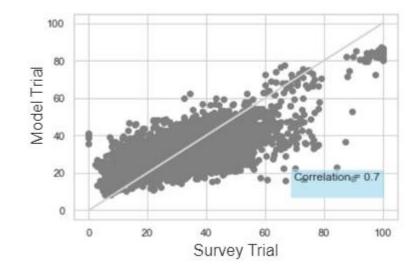


ConceptEvaluate AI 's strong foundation supports confident decision making

Built by experts in leveraging AI for predictions of performance and based on ~10,000 databased concept records*, the initial model:

- 1. Predicts trial with a high degree of consistency versus consumer surveys
- 2. Shows good sensitivity across concept features
- 3. Provides sensible differentiation across concept iterations

Rigorous validation during the development process to assess its performance, in line with highest industry standards



Survey vs Model Trial

CONCEPTEVALUATE AI serves many use cases, driving agility and building confidence early in the innovation process

What is it? When to use it? How to use it?





OPEN GROWTH AVENUES

Test **more concepts** that would normally go untested for small markets or brands

IDENTIFY DIFFERENTIATION OPPORTUNITIES

Explore what can make your innovation stand out by testing competitive concepts





GET TO MARKET FASTER

Save time in testing more concepts quicker and costeffectively when you need high level feedback for your concepts

TEST SENSITIVE CONCEPTS

In sensitive categories, assess concept potential without initially presenting to consumers

ConceptEvaluate AI: How do you use it

POTENTIAL USER JOURNEY Insights Director



Wants quick and secure guidance on which new product concepts to prioritize, educated by a solid data foundation

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Future Vision User accesses Kantar

Current Status

User provides concepts to

Kantar for serviced study

Marketplace for a selfserve or serviced study

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Future Vision User initiates study; loads in concepts and relevant details to an online portal

Current Status

Kantar Analytics team provides concepts and relevant details to the model



Future Vision Online portal reads concepts/ details into the model trained with multiple data sources for Al-based assessment

Current Status

AI-based assessment with model trained with performance of previously tested concepts



Future Vision

Predictions of trial and select other KPIs delivered via dashboard in minutes

Current Status

Predictions of trial delivered via PPT deck, with a short summary of results

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/laximise your product's launch ppeal

Product eValuate: Test your product quickly in a real home environment to maximise your product and launch potential.

Concept eValuate

What is it?

Concept eValuate helps you identify concepts with the most top-line growth potential and shows how to optimise them to maximise growth.





£1.99 | 100g ba

Overview of methodology



 $\left(\begin{array}{c} \\ \vdots \\ \end{array}\right)$

Monadic or Sequential Monadic Max.3 concepts per respondent

Category buyers min. penetration of 30%



Up to 12 Concepts



Sample size N = 150per concept

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Prepared Norms used by Category based on robust database



· Punch

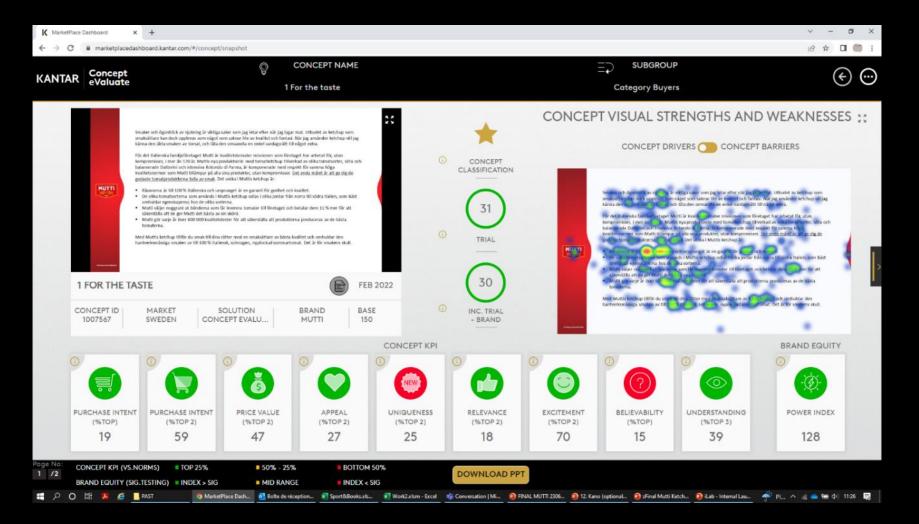
Concept Evaluate on Marketplace : Core Performance KPIs / Focus View

Trial / Norm

A summary metric based on three questions: purchase intent, value for money and inertia questions

> Incremental Trial (New Comers)

Growth Potential of your concept



Concept Evaluate on Marketplace : Core Performance KPIs / Compare View

Trial / Norm

A summary metric based on three questions: purchase intent, value for money and inertia questions

> Incremental Trial (New Comers)

Growth Potential of your concept

KANTAR

K MarketPlace Dashboard x +									✓ - a ×
← → C ■ marketplacedashboard.kantz KANTAR Concept eValuate		PARE				☐↓ SUBGROU Category Buy			
	CONCEPT CLASSIFICATION	 TRIAL 31 34 26 - -	M 50%	GROWT	H IMPACT	 PUR.INTENT (XTOP) 19 23 17 - -<th>CONCEPT KPI</th><th>PRICE VALUE (SCTOP 2) 47 44 52</th><th></th>	CONCEPT KPI	PRICE VALUE (SCTOP 2) 47 44 52	
BRAND EQUITY (SIG.TESTING) INDEX >				🕺 Work2.xism - Excel 🛛 📫	Conversation Mi 🗿 FINAL	. MUTTI 2306 🗿 12. Kano (opt	ional 🔕 zFinal Mutti Ketch	🧿 iLab - Internal Lau 🛉 P	l _{er} 🔨 🍂 🦲 🔛 🕼 11:23 🛛 🜉

Concept Brand Power Index



Power

Combined Meaningful and Different indices show if the concept will improve people's predisposition to chose the brand.



Meaningful

Does the concept make the brand more meaningful by improving brand affinity in a way that fits people's needs?

Different

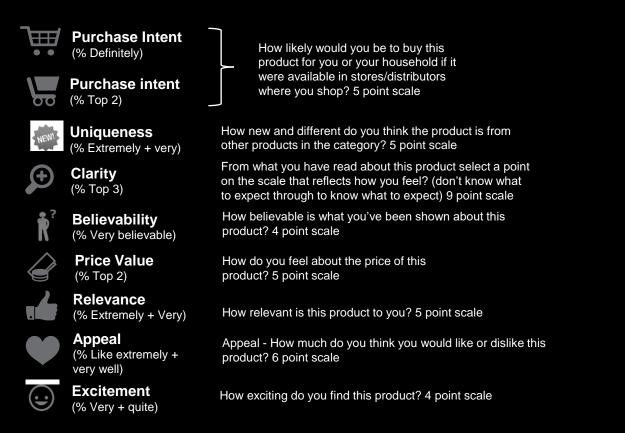
Does the concept help differentiate the brand by making it seem unique and improving perceptions that it is a trend



A concept with medium trial (Orange) might lead to a deprioritisation but could be saved because it drives meaningful difference for the brand



Concept Evaluate on Marketplace : Other KPIs



	Concept 1	Concept 2	Concept 3
Base	150	150	150
Trial	33	33	38
Incremental trial	14	21	36
Purchase intent (%Top)	49	25	36
Purchase intent (%Top 2)	90	64	70
Price value (% Top 2)	40	37	45
Appeal (%Top 2)	57	41	49
Uniqueness (% 2 Top)	49	37	51
Relevance (% Top 2)	37	33	50
Excitement (%Top 2)	83	74	77
Believability (% Top)	41	34	50
Understanding (% Top 3)	71	64	65
Power index	116	134	114
Meaningful index	112	136	113
Different index	124	132	116

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Concept Classifications

Where does your concept sit on the success spectrum?

Stars

Broad appeal that will drive growth of the existing brand franchise, these are concepts worth fast tracking



Winning cannibals Broadly appealing but more

cannibalistic. Potentially develop, but consider how to minimise cannibalisation



Radicals

Strong appeal among Early Adopters. Consider slower development or focus on future-oriented consumers



Incremental winners

Moderate appeal and growth potential for existing portfolio. These are concepts to continue developing



Investigate

Moderate appeal and growth potential. Interrogate diagnostics, refine and retest before proceeding Stop

Ideas with limited appeal and growth potential that should be de-prioritised

Concept Evaluate on Marketplace : Additional Modules Included

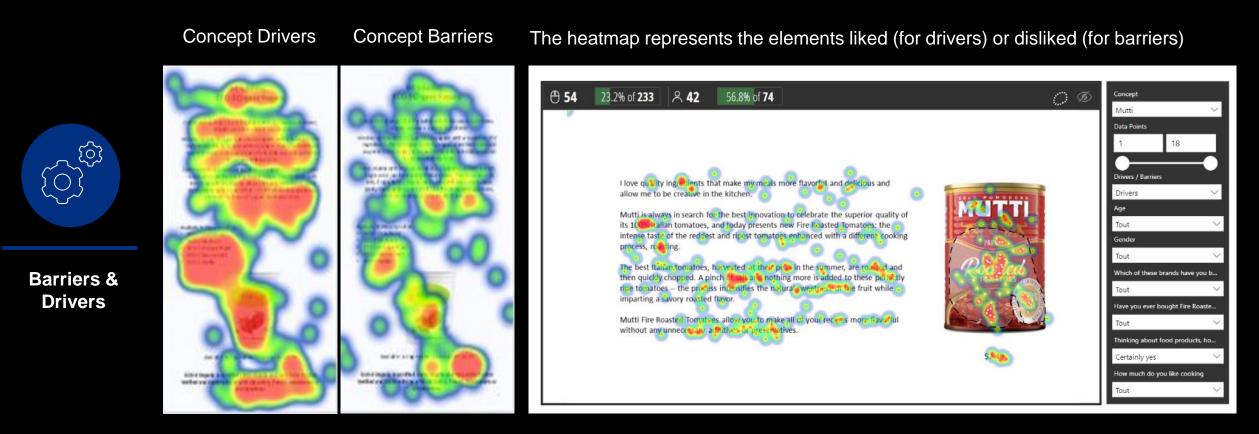
Concept eValuate includes the following diagnostics modules most relevant to your objectives:





Concept Evaluate on Marketplace : Additional Modules Included

Concept eValuate includes the following diagnostics modules most relevant to your objectives:



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Product eValuate: Test our product quickly in a eal home environment o maximise your product and launch potential.

A flexible approach tailored to your needs

Always based on fast response

Sequential monadic screening

In our constant drive for innovation, we developed a **sequential monadic** option with through swipe technology. It means our screening module is agile and cost efficient.

Monadic testing

We have extensive experience screening packs with our **monadic methodology.** It allows you to understand and prioritise your pack options at a fast pace.







Recommended for up to 3 to 5 packs. Available on Kantar Marketplace.



Pack eValuate – Screening and Testing

Pack eValuate on Kantar Marketplace helps you understand pack performance using the KPIs that really matter so you can prioritise your most promising pack options.



If Pack Screening



Same Methodology as for idea evaluate If Pack Testing



Monadic up to 6 packs



Category buyers min. penetration of 30%

LOI 5_6 min



Sample size N = 150 per cell



Control used for benchmarking /no norms



Sequential Pack Screening approach

The swipe methodology ensures pace and helps you shortlist the best pack designs to take forward to validation stage through:

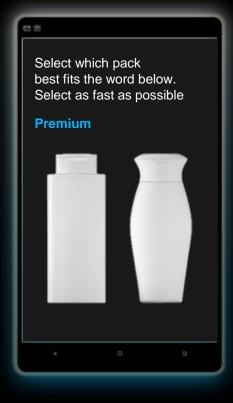
- Type1 paired comparisons combined with Type 2 diagnostics
- Understanding the consumer's engagement with the pack
- Showing intuitive assets

Select the package you prefer	

Type 1 Preference Up to 16 pairs in a row

	Write a review
ۍر.	Rate the pack
•	0 0

Type 2 Review, rating and 4 other behavioral metrics



Type 1 Package positioning diagnostic



Pack eValuate – Monadic Approach

	Web/stands drywersereber unsegt	h yan maraka sa ki i gash G I dafa laga sa 1 Bibi i sa k S	We be standing the sequences allogical grant grant and Mink Type are weat particle. Instance	Reversition and Status?
Reel of 11 packs	Recall (OE)	Recognition	Brand impact (OE)	Overall rating
Word you boy Mit Summing & build a cypto yourweld find accorption? Interface Debudy would use Interface Interface	Marrier price status test, bit openine test Image: Status test, bit openine test, bit openine test Image: Status test, bit openine test, bit openi	Research and an ender where the second of th		bers far for that har bay we have start under The set of the TS To The Set of the Set o
Purchase interest, Uniqueness	Moments (5 occasions) <i>(optional)</i>	Brand equity <i>(optional)</i>	Highlighter	Imagery

Pack eValuate Screening – Performance Indicators

What is it? When to use it? How to use it?

Standout

Recall	Which brands do you remember seeing?
(%)	<i>Open-end</i>
Recognition	Do you remember seeing this (brand) pack?
(% Top)	<i>4-point scale</i>

Growth impact

Overall rating (% Top 2)	How would you rate this pack? 5-pt scale
Purchase Intent (% Top 2)	Would you buy this product assuming it was sold at a price you would find acceptable? <i>5-pt scale</i>

Brand impact

Brand	Write 3 words to describe the impressions this pack gives you about this brand
impressions	<i>Open-end</i>
Moments (% agree)	When do you think this product would be good to use? Select all that apply

Design diagnostics

Uniqueness (% Top)	How new and different is this pack? <i>5-pt scale</i>
Pack Highlighter	Diagnostic module to elicit pack drivers and barriers. Clear feedback on which aspects of the pack resonate with consumers and those that don't – providing guidance for optimization
Imagery - Total endorsement	The extent to which the pack is credited for being a fit with a given attribute, regardless of time taken for making the choice; a representation of reflective choice
Imagery - Fast endorsement	The extent to which the pack is credited for being a fit with a given attribute and endorsed quickly. Faster response times reflect stronger, more instinctive associations ingrained in consumers' minds

Additional (optional)

Modules	MDF Brand Equity Module (will be inserted by default)
Custom Questions	Will also be inserted to assess claims

Test pack performance on key performance indicators is compared to control pack performance (at 95% confidence level):

Significantly higher than control

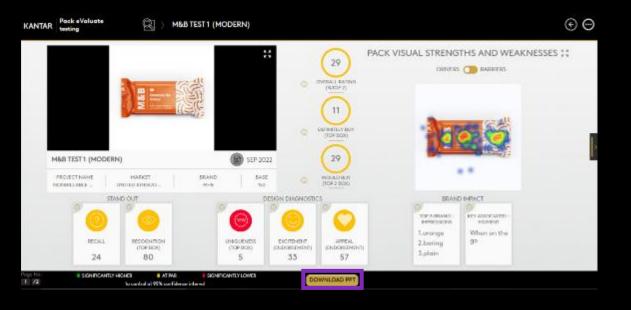
At par with control

Significantly lower than control

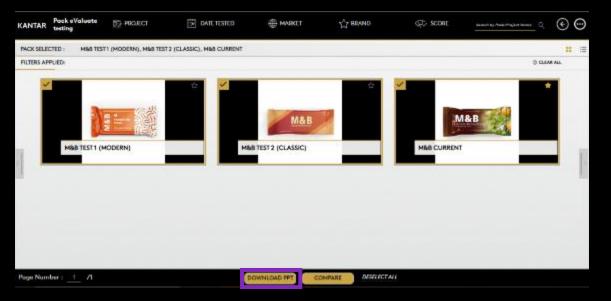
Dashboard Overview – Pack Testing

What is it? When to use it? How to use it?

Snapshot view



Library view

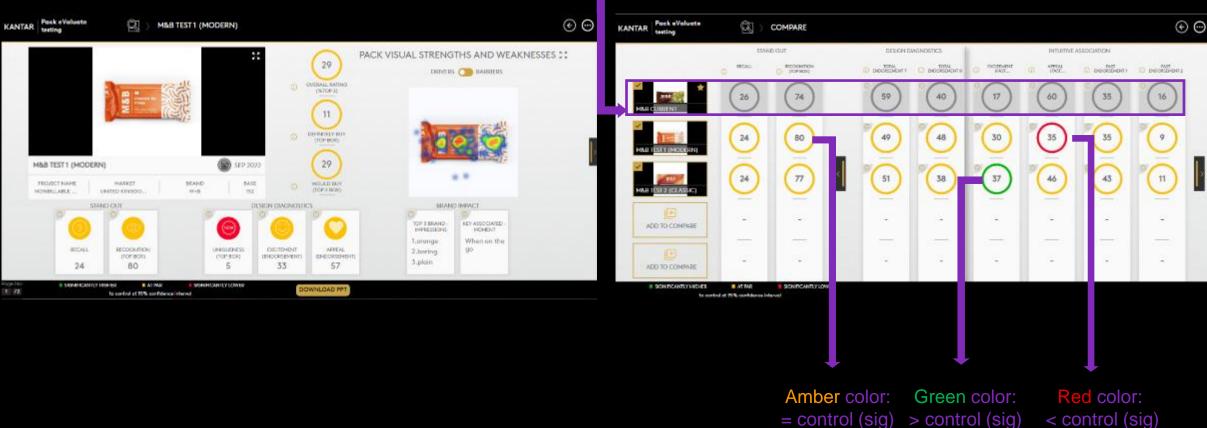




Benchmarking is on control pack

Whether you're viewing in Snapshot view or Compare view, the color coding is based on significance testing (@ 95% level of confidence) versus the control pack, where green is significantly higher than control, amber is on par with control, and red is significantly lower than control.

> Selected control pack appears on top of the list in Compare view, with grey-colored background



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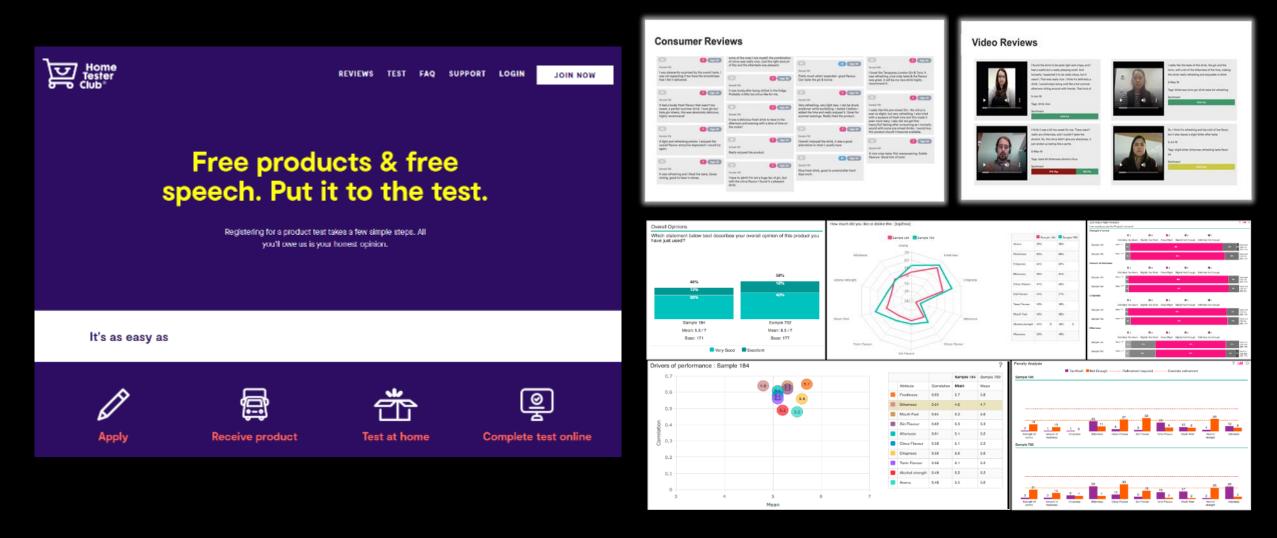
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From customized flexibility to automated rigour – agile product testing via HTC



Shape your brand future.

Innovation Lead

Elina Jacobsson Elina.Jacobsson@kantar.com +46 73 02 03 176

Innovation Client Manager

Ulf Karlsson Ulf.Karlsson@kantar.com +46 701 84 20 57

Marketplace Lead

Mika Fischerström <u>Mika.Fischerstrom@kantar.com</u> +46 723 10 44 50